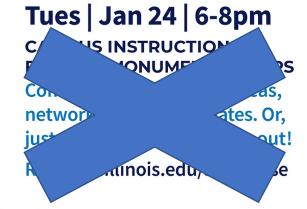
TE 250: Week 2 Vision, Creativity & Innovation

Mark Karasek mkarasek@illinois.edu



Technology Entrepreneur Center







Fri | Feb 10 | 12:30pm

Attend the IP Clinic to learn about FREE patent or trademark assistance in this collaboration with the College of Law. RSVP: go.illinois.edu/ipclinic

COMING SOON: Call for Nominations for the \$20k Illinois Innovation Award & \$10k Fiddler Innovation Fellowship.

Level up your startup with the Cozad New Venture Challenge!

Connect with investors & mentors that can help launch your startup.

Get funding & prizes from a record pool of over \$300,000!

Register by Tues | Jan 31 See what's new this year at **go.illinois.edu/cozad**.

LINOIS ANA-CHAMPAIGN COZAC



GRAINGER ENGINEERING

Learn about these events and more at tec.illinois.edu

Illinois Leadership Center

- Rolls-Royce Innovation i-Program focuses on skills related to innovation, creativity, and diversity of idea in problem solving
 - Saturday, January 28th
 - Illini Union Rooms ABC
 - Free lunch
 - All in-person, no prework
 - Register up until January 27th
 - <u>http://leadership.illinois.edu/i-programs</u>

Week 2 Creativity and Building a Team



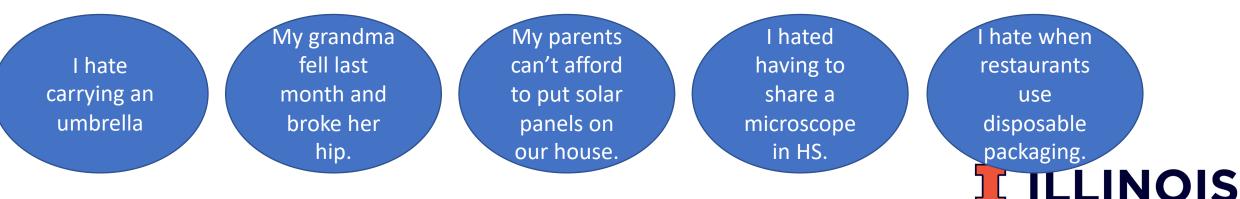
Week 1: What must come first?

Your business idea needs to solve a problem your potential customer will PAY for.



Week 1 Start with:

Who are you and what problems frustrate you and/or your friends/family? (alt: what do you care about?)



Week 1 Innovation versus Invention

- Invention:
 - ...unleashing the potential of the mind to conceive new ideas...
 - Creating something new in the world...
- Innovation:
 - ... apply resources to a solution and reap a return on investment...
 - Solves a real problem
 - Creates value someone will pay for (or derive meaningful benefit from)



Creativity and Innovation



THREE CAPABILITIES OF INNOVATION

CREATIVE ABRASION The ability to generate ideas through discourse and debate

CREATIVE RESOLUTION

The ability to make integrative decisions that combine disparate or even opposing ideas

CREATIVE AGILITY

The ability to test and experiment through quick pursuit, reflection, and adjustment

SOURCE LINDA HILL, GREG BRANDEAU, EMILY TRUELOVE, AND KENT LINEBACK

HBR.ORG

What is **Creativity**? And what role does it play?



Imagination \rightarrow Vision \rightarrow Creativity \rightarrow Invention \rightarrow Innovation

Imagination is the result of wanting more.

Vision is the ability to see the world the way you want it to be.

Creativity is the ability to use the imagination to develop new ideas, new things, or new solutions.



Can Creativity be taught?

3 groups of study participants, each wrote an advertisement:

- No training = annoying
- Free association = less annoying, no more creative
- Taught 6 templates = 50% more creative

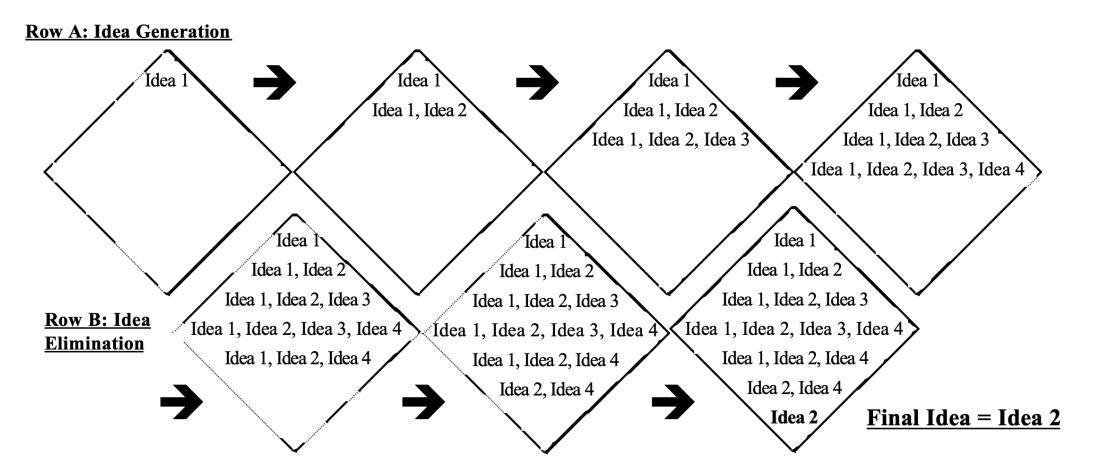


- Brainstorming Diamond
- Reverse Planning
- Disney Creative: Dreamer/Realist/Critic
- Walking Meeting
- Psychological Distancing / Superhero
- SCAMPER



Group Creativity Exercises

Brainstorming Diamond



https://ncome.org/2010%20Coaches%20Training/diamond_brainstorming.pdf

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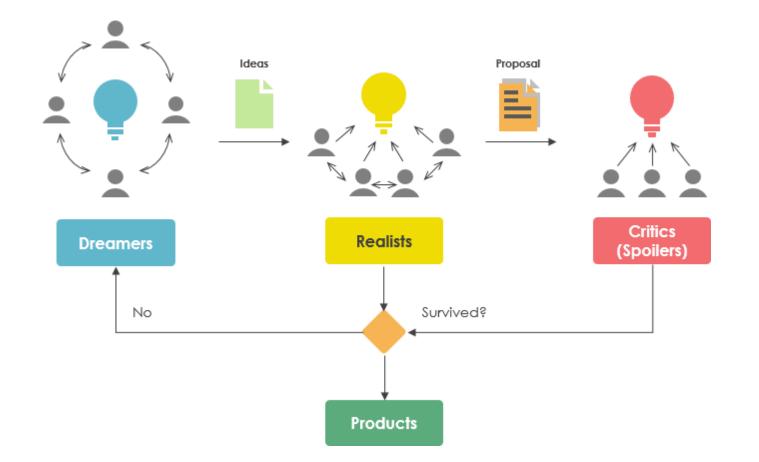
Reverse Brainstorming

- Instead of
 - How do I solve or prevent this problem?
 - How do I achieve the desired result?
- Ask
 - How could I possibly cause the problem?
 - How could I achieve the opposite of the desired result?
- List out all the ideas
- Reverse the ideas to the positive and prioritize

https://www.mindtools.com/pages/article/newCT_96.htm



Disney Creative: Dreamer/Realist/Critic



https://online.visual-paradigm.com/knowledge/disney-creative-strategy/what-is-disney-creative-strategy/

Walking Meeting Brainstorming

- Set up poster boards of topics
- Individuals write ideas on sticky notes for a few minutes
- Individuals apply notes to appropriate boards
- The individuals spend a block of time reading other notes, adding questions and extending ideas.





Psychological Distancing/Superhero

- Pick a superpowered alter ego
- Give yourself a name
- Think about how they would solve the problem
- Extend that back to the real world.



https://knappily.com/lifestyle/the-batman-effect-unleash-your-superhero-269



SCAMPER



https://www.interaction-design.org/literature/article/learn-how-to-use-the-best-ideation-methods-scamper

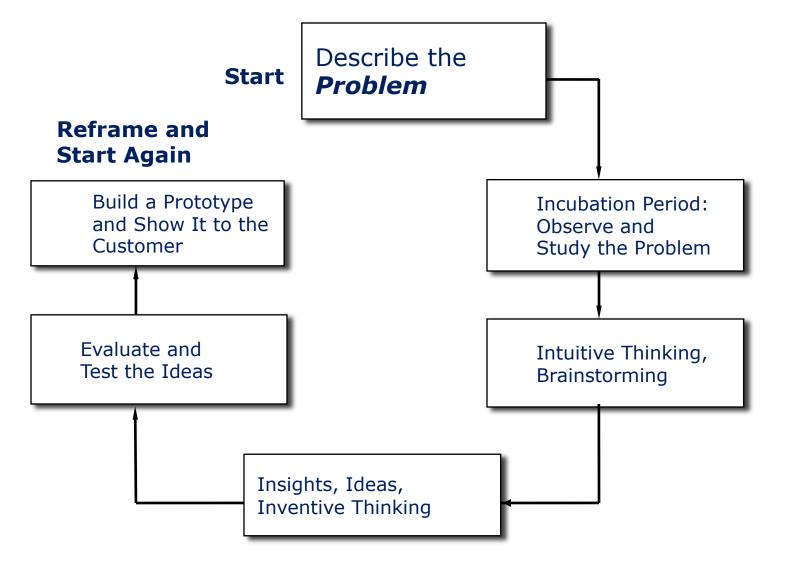


Resources for a Creative Enterprise

- •Knowledge in the Required Domain and Fields knowing what is new
- Intellectual Abilities to recognize connections, redefine problems and envision and analyze possible practical ideas and solutions
- •Inventive Thinking about the problem
- Motivation towards Action
- •Opportunity Oriented Personality and Openness to Change
- Contextual Understanding that supports creativity and mitigates risks



Creativity Process





Where creativity is the most important

| CHARACTERISTICS | Type of Industry | | |
|-----------------------|------------------|----------|------------------|
| | Mature | Growing | Emergent |
| Revenue Growth | Slow | Moderate | Potentially Fast |
| Stability | High | Moderate | Low |
| Uncertainty | Low | Moderate | High |
| Industry Rules | Fixed | Fluid | Unestablished |
| Competitiveness | High | Moderate | Low or None |



First Mover (Dis)Advantages

Possible Advantages

- Create the Standard and the Rules
- Low Cost Position
- Create and Protect Intellectual Property
- Tie Up Strategic Resources
- Increase Switching Costs for the Producer
- Increase Switching Costs for the Customer

Possible Disadvantages

- Short-Lived Advantages Are Competed Away
- Higher Development Costs
- Established Firms Circumvent or violate patents and intellectual property
- Cost of Attaining the Resources
- High Uncertainty of Designing the Right Product. If vision is wrong, then large costs to switch
- Customer is reluctant to buy when a large cost to switch may be incurred

Setting up your team for success



Breakout 1

Think about the worst team experience you have had. What made it bad? Make a list for your group.



Breakout 2

Think about the best team experience you have had. What made it great? Make a list for your group.



Week 1 Homework: Why?

What is the overlap with building your team?



Building a winning team

- Talented and goal-oriented
- Friendly vibe and easy to get along with
- Team players with a shared vision
- Take responsibility and ownership of tasks

What does this look like for TE250?



Getting the work done

- Agree on a set of ground rules
 - Who sets up meetings?
 - When will we meet?
 - Who runs the meetings?
 - How will we interact in meetings?
 - How will we ensure action items are complete before meetings?
 - How will we call out infractions?
 - How will we communicate offline?
 - How quickly will we respond to each other?
 - How will we communicate if we have a problem that interferes with ground rules?
 - Other things we need to define up front?



Breakout 3 (Time permitting)



Team resources and capabilities

• How do you build the team and resources to deliver different types of innovation to market...

Physical Product Software-based service

Ecosystem platform







Presentation Title Footer

Wrapping Up Week 2



Wrapping up Week 2

- Read over the project concepts on the Discussion Board
- Vote on your top 3 (form available Thursday PM)
- Look for an email telling you your idea made the top 10
- If you are in the top 10, prepare a brief pitch on why your problem matters and what kind of teammates you are looking for.
- Pitch next week in class.
- Get ready to sell yourself as a team member on the team you want to join.



Guest speaker Sathwik Pochampally – Program Coordinator iVenture Accelerator

